| Alfalfa House Calendar 2022 Annual Subscription Fee Options (1,500 members) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 Base Case |  | Scenario 1 |  | Scenario 2 |  | Scenario 3 |  | Scenario 4 |
| Proposed Annual Subscription Fees |  |  |  |  |  |  |  |  |  |
| Gold Membership | NA | \$ | 50.00 | \$ | 50.00 | \$ | 50.00 |  | NA |
| Concession Membership | NA | \$ | 20.00 | \$ | 20.00 | \$ | 20.00 |  | NA |
| Standard Membership | \$ 20.00 | \$ | 30.00 | \$ | 35.00 | \$ | 40.00 | \$ | 40.00 |
| Concession Membership (Half Year) | NA | \$ | 10.00 | \$ | 10.00 | \$ | 10.00 |  | NA |
| Standard Membership (Half Year) | \$ 10.00 | \$ | 15.00 | \$ | 17.50 | \$ | 20.00 | \$ | 20.00 |
| Assumed Annual Subscription Fee Splits (Members) |  |  |  |  |  |  |  |  |  |
| Gold Membership | - |  | 150 |  | 150 |  | 150 |  | - |
| Concession Membership | - |  | 300 |  | 300 |  | 300 |  | - |
| Standard Membership | 1,500 |  | 1,050 |  | 1,050 |  | 1,050 |  | 1,500 |
| Total Members | 1,500 |  | 1,500 |  | 1,500 |  | 1,500 |  | 1,500 |
| Revenue |  |  |  |  |  |  |  |  |  |
| Shop trading (inc vege boxes) | 793,163 |  | 793,163 |  | 793,163 |  | 793,163 |  | 793,163 |
| Annual subscription fee | 29,710 |  | 44,470 |  | 50,157 |  | 55,845 |  | 56,876 |
| Donations | 5,000 |  | 5,000 |  | 5,000 |  | 5,000 |  | 5,000 |
| Workshop fees | - |  | - |  | - |  | - |  | - |
| Total Revenue | 827,873 |  | 842,633 |  | 848,320 |  | 854,008 |  | 855,039 |
| Cost of Goods Sold |  |  |  |  |  |  |  |  |  |
| Groceries | 318,852 |  | 318,852 |  | 318,852 |  | 318,852 |  | 318,852 |
| Produce | 157,046 |  | 157,046 |  | 157,046 |  | 157,046 |  | 157,046 |
| Packaging | 2,421 |  | 2,421 |  | 2,421 |  | 2,421 |  | 2,421 |
| Total Cost of Goods Sold | 478,319 |  | 478,319 |  | 478,319 |  | 478,319 |  | 478,319 |
| Gross Profit | 349,554 |  | 364,314 |  | 370,001 |  | 375,689 |  | 376,720 |
| Gross Margin \% | 44\% |  | 46\% |  | 47\% |  | 47\% |  | 47\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| Administrative Expenses | 36,000 |  | 36,000 |  | 36,000 |  | 36,000 |  | 36,000 |
| Employee Expenses | 208,000 |  | 208,000 |  | 208,000 |  | 208,000 |  | 208,000 |
| Communication Expenses | 2,640 |  | 2,640 |  | 2,640 |  | 2,640 |  | 2,640 |
| Rent and Facility Expenses | 60,000 |  | 60,000 |  | 60,000 |  | 60,000 |  | 60,000 |
| Insurance Expenses | 6,000 |  | 6,000 |  | 6,000 |  | 6,000 |  | 6,000 |
| Total Operating Expenses | 312,640 |  | 312,640 |  | 312,640 |  | 312,640 |  | 312,640 |
| Ebitda | 36,914 |  | 51,674 |  | 57,361 |  | 63,049 |  | 64,080 |
| Non-Operating Expenses |  |  |  |  |  |  |  |  |  |
| Depreciation | 14,400 |  | 14,400 |  | 14,400 |  | 14,400 |  | 14,400 |
| Interest income/expense | 1,000 |  | 1,000 |  | 1,000 |  | 1,000 |  | 1,000 |
| Tax | - |  | - |  | - |  | - |  | - |
| Total Non-Operating Expenses | 15,400 |  | 15,400 |  | 15,400 |  | 15,400 |  | 15,400 |
| Net Profit | 21,514 |  | 36,274 |  | 41,961 |  | 47,649 |  | 48,680 |

## Notes:

1 All P\&L items except for annual subscription fees have been carried over from FY22 budget. These amounts have been fixed across all scenarios for the purposes of this analysis.
2 Concession and standard membership fees for the second half of 2022 are reduced $50 \%$ in line with current policy. Wieghting of membership fee revenue across H 1 and H 22022 reflects actual membership activity in FY 21 .

